

NEW ENGLAND DEACONESS HOSPITAL

ANNUAL REPORT
1932



Annual Report of the
NEW ENGLAND
DEACONESS HOSPITAL
• 1932 •

DEACONESS GENERAL
16 DEACONESS ROAD

PALMER MEMORIAL
195 PILGRIM ROAD

SCHOOL OF NURSING
25 DEACONESS ROAD

BOSTON, MASSACHUSETTS



Compiled at the Executive Offices

180 PILGRIM ROAD
BOSTON

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BUSINESS ADMINISTRATION

FORM OF BEQUEST

I hereby devise and bequeath to the NEW ENGLAND DEACONESS HOSPITAL, an institution duly incorporated under the laws of the Commonwealth of Massachusetts, the

SUM OF \$.....

(Here insert the amount of money bequeathed, or a description of personal or real property, or both, or if it be the residue of the estate, make that fact clear.)

FOR.....

(Here may be indicated the general work of the hospital, or any specific line of work which the hospital undertakes.)

Signed.....

Address.....

Make all checks payable to the NEW ENGLAND
DEACONESS HOSPITAL, Boston, Massachusetts

Bequests Received During 1932

William C. Mason.....	\$733.70	
W. J. Kennedy.....	25,000.00	
Joseph L. Rome.....	35.00	
Charles C. Folsom.....	1,000.00	
Georgette D. Libby.....	25.00	
William L. Shearer.....	10,000.00	
Ida R. Hall.....	5,000.00	
Edmund Bridges.....	5,022.78	
William L. Shearer.....	9,250.00	
Horace A. Latimer.....	244.81	
William L. Shearer.....	1,583.33	
Eliza C. Strang.....	300.00	\$58,194.62

OFFICERS OF THE HOSPITAL

President

HOWARD D. BREWER 12 East Worcester Street, Worcester, Mass.

Vice-Presidents

ALFRED H. AVERY 105 Beltran Street, Malden, Mass.
SAM T. EMERY 35 Marshall Street, Newton Centre, Mass.

Treasurer

W. JESSE FOWLER First National Bank, Boston, Mass.

Clerk

EDWARD H. REDSTONE 46 Mount Vernon Street, Cambridge, Mass.

BOARD OF TRUSTEES

MRS. CHARLES FRANCIS ADAMS	LEWIS O. HARTMAN
BISHOP WILLIAM F. ANDERSON	DANIEL FISKE JONES
ALFRED H. AVERY	RALPH P. JONES
FRANCIS V. BARSTOW	ELLIOTT P. JOSLIN
HOWARD D. BREWER	FRANK H. LAHEY
F. GORHAM BRIGHAM	H. E. LOCKE
BISHOP CHARLES WESLEY BURNS	LELAND S. MCKITTRICK
HON. WILLIAM M. BUTLER	STANLEY O. MACMULLEN
FRANCIS W. CAPPER	EDWARD F. MINER
HON. HORACE A. CARTER	ERVING P. MORSE
MRS. ROSCOE A. CARTER	ROBERT L. O'BRIEN
MISS RUTH CRARY	CHARLES S. OTTO
MISS MABEL T. EAGER	CHARLES O. PENGRA
CARL S. ELL	EDWARD H. REDSTONE
EDWARD A. ELLIOTT	WILLIAM T. RICH
SAM T. EMERY	MRS. WILLIAM L. SNOW
ROBERT J. ESTABROOK	GEORGE H. SPENCER
WILMOT R. EVANS	L. W. STRINGFELLOW
W. JESSE FOWLER	MRS. EDWARD A. TAFT
MRS. WALTER G. GARRITT	RALPH E. THOMPSON
WILLIAM GILMOUR	MISS CLARA TROWBRIDGE
MRS. ALEXANDER G. GRANT	PARKER WEBB

In Memoriam

CHARLES H. J. KIMBALL
February 18, 1933

DOCTOR GEORGE M. KLINE
January 5, 1933

MRS. ARTHUR H. WHITNEY
June 7, 1932

MR. CLARENCE W. WILLIAMS
April 1, 1933

MEMBERS OF THE CORPORATION

MRS. CHARLES FRANCIS ADAMS	CYMBRID HUGHES
FRED WINSLOW ADAMS	WILLIAM D. HUTCHINS
BISHOP WILLIAM F. ANDERSON	J. L. IVEY
S. D. ATWOOD	DANIEL FISKE JONES
ALFRED H. AVERY	RALPH P. JONES
FRANCIS V. BARSTOW	ELLIOTT P. JOSLIN
WILLIAM H. BATH	J. F. KNOTTS
MRS. W. F. BENTINCK-SMITH	FRANK H. LAHEY
MRS. CHARLES SUMNER BIRD	EDGAR C. LINN
EDWIN P. BLISS	B. G. LIPSKY
HOWARD D. BREWER	H. E. LOCKE
F. GORHAM BRIGHAM	STANLEY O. MACMULLEN
EDGAR S. BRIGHTMAN	DANIEL L. MARSH
BISHOP CHARLES WESLEY BURNS	G. A. MARTIN
HON. WILLIAM M. BUTLER	H. G. McCANN
FRANK W. BUXTON	SYLVESTER F. McKEEN
FRANCIS W. CAPPER	LELAND S. McKITTRICK
HON. HORACE A. CARTER	E. F. MILLER
MRS. ROSCOE A. CARTER	R. N. MILLETT
LAWRENCE W. CASE	PHILIP I. MILLIKEN
CHARLES A. CHADWICK	EDWARD F. MINER
CHARLES A. CHASE	ERVING P. MORSE
PAUL F. CLARK	MRS. GEORGE S. MUMFORD, JR.
HERMANN F. CLARKE	BERNARD Z. NELSON
WILLIAM H. COBURN	ROBERT L. O'BRIEN
JOHN A. COUSENS	A. I. OLIVER
MISS RUTH CRARY	CHARLES S. OTTO
WARREN H. DAVIS	CORNELIUS A. PARKER
GEORGE R. S. DENTON	CARLETON H. PARSONS
GEORGE P. DIKE	MRS. F. A. PATTERSON
ROBERT G. DODGE	CHARLES O. PENGRA
MRS. HENRY M. DUNHAM	R. M. PIERCE
MISS MABEL T. EAGER	H. H. PLUMER
CARL S. ELL	WILLIAM P. PRITCHARD
EDWARD A. ELLIOTT	WILLIAM M. RAND
SAM T. EMERY	EDWARD H. REDSTONE
ROBERT J. ESTABROOK	W. CARLTON RICH
WILMOT R. EVANS	WILLIAM T. RICH
LEWIS A. FALES	ELLSWORTH ROLLINS
EVERETT O. FISK	G. G. SCRIVENER
RALPH L. FLANDERS	JOSEPH M. SHEPLER
MRS. W. M. FLANDERS	BISHOP HENRY K. SHERRILL
W. JESSE FOWLER	MRS. WILLIAM L. SNOW
C. N. GARLAND	J. L. SPAULDING, JR.
MRS. WALTER G. GARRITT	GEORGE H. SPENCER
BASIL GAVIN	FRANCIS R. CARNEGIE STEELE
WILLIAM GILMOUR	E. E. STORY
MRS. JOHN L. GRANDIN	L. W. STRINGFELLOW
MRS. ALEXANDER G. GRANT	MRS. EDWARD A. TAFT
LEWIS O. HARTMAN	RALPH E. THOMPSON
CHRISTIAN A. HERTER	MRS. WILLIAM LEVI THOMPSON
C. C. P. HILLER	GEORGE L. TOBEY, JR.
GRANVILLE E. HOFFSES	MISS CLARA TROWBRIDGE
THEODORE C. HOLLANDER	BROOKE C. ULMAN

IRVING J. WALKER
SHIELDS WARREN
CHARLES H. WATKINS
PARKER WEBB
E. E. WELLS

O. B. WELLS
EDWARD E. WHITING
BEN AMES WILLIAMS
MRS. MARY A. WILLIAMS
ORRIN G. WOOD

EXECUTIVE COMMITTEE

STANLEY O. MACMULLEN, *Chairman*
ALFRED H. AVERY
*HOWARD D. BREWER
MISS MABEL T. EAGER
*W. JESSE FOWLER
WILMOT R. EVANS

RALPH P. JONES
FRANK H. LAHEY, M.D., *Medical Representative*
CHARLES O. PENGRA
*EDWARD H. REDSTONE
GEORGE H. SPENCER, D.D.

FINANCE COMMITTEE

ALFRED H. AVERY
*HOWARD D. BREWER
HON. WILLIAM M. BUTLER
HON. HORACE A. CARTER

SAM T. EMERY
*W. JESSE FOWLER
DANIEL FISKE JONES, M.D.
ELLIOTT P. JOSLIN, M.D.
PARKER WEBB

INVESTMENT COMMITTEE

*HOWARD D. BREWER
FRANCIS W. CAPPER
WILMOT R. EVANS

*W. JESSE FOWLER
STANLEY O. MACMULLEN

TRAINING SCHOOL COMMITTEE

WARREN F. COOK
MISS RUTH CRARY
MISS SADIE A. HAGEN

DONALD S. KING, M.D.
MISS FLORENCE N. PATTERSON
MISS CLARA TROWBRIDGE

SHIELDS WARREN, M.D.

HOSPITAL EXECUTIVE STAFF

Superintendent of the Hospital
Assistant Superintendent
Acting Superintendent, School of Nursing

WARREN F. COOK
SADIE A. HAGEN

FLORENCE N. PATTERSON, R.N.

Field Secretary
Chaplains

REV. EDWIN V. HINCHLIFFE
WILLIAM R. LESLIE, D.D., JOSEPHINE S. FISK

HEADS OF DEPARTMENTS

Buildings and Grounds
Business Office
Dietary
Housekeeping
Laundry
Pathology
Assistant in charge of Chemical Laboratory
Pharmacy
Public Relations
Purchasing

FRANK PADDLEFORD
CLARA R. PARKER
ROSINA VANCE
CAROLYN M. KEATLEY
L. T. COOKE
SHIELDS WARREN, M.D.*
HAZEL M. HUNT
HOWARD A. PRINGLE
ELIZABETH I. BURT
CONSTANTINE D. TUTEIN

* *Ex-officio*.

REPORT OF THE SUPERINTENDENT TO THE ANNUAL MEETING OF THE CORPORATION

A year ago following the Annual Meeting, the Executive Committee determined to operate the hospital on a balanced budget. A budget had already been drawn which was in balance except for interest charges amounting to between \$50,000 and \$55,000. The budget was revised and reduced to take in this interest charge. Free work was limited to the actual amount of funds donated or earned for that purpose.

Voluntary salary reductions were taken, in line with other hospitals in Boston, and reductions were made in departmental budgets wherever it seemed possible without seriously reducing the standard of patient care and lowering the strength and morale of nurses and other employees.

The hospital plant was adjusted to the census a number of times during the year, wards and floors being closed when the census fell off and opened again when necessary; employees were brought together in groups and frankly acquainted with our conditions and purposes. An economic consciousness was created throughout the institution which was reflected in such items as light, gas, telephone bills, etc.

One of the largest items of saving, however, was through the adjustment of personnel and vacations without salary, which was put into effect instead of letting competent and deserving employees go. This was done without much general knowledge and it will be surprising, I think, even to most of the heads of departments to know that in this way over \$17,000 was saved during the year, in addition to the general voluntary reduction in salaries at the beginning of the year.

Of course, one of the large items of saving has been in the lower cost of commodities, especially food; \$37,000 was saved in this department alone. Our total saving for the year is approximately \$106,000, about 17%. With a reduction of only 4% in income, we have been able to get through the year without deficit, paying all bills including \$52,000 interest. The savings by departments are shown in a table at the conclusion of this report.

I would like to call attention to a temptation in times of economic stress such as these. There is great danger that in our enthusiasm and necessity for economy, we cut our expenses to a point which defeats the object of our economy. The standard of medical and nursing care can be lowered to a point where patients will choose other hospitals and our income will be automatically reduced; or our employees, especially student nurses, can be driven by overwork to the point where they fall sick and salaried substitutes must replace them; or

your laboratory and nursing service can be so curtailed that the staff will send its patients to those hospitals where better service is given. It is also easy to let your physical plant and supplies suffer for replacement and repairs to an un-economic degree.

The outstanding event of the past year was the decision to build the George F. Baker Diabetic Clinic. As you probably know, Mr. Baker guaranteed \$250,000 for this building before he died, and his son has generously accepted his father's obligation at great personal loss. In two gifts \$50,000 additional has been given, which insures the entire cost of the building. In addition, a Guarantee Fund of \$15,000 annually, toward current expenses for twenty years, has been provided. Additional funds will also be released on the completion of the building.

This building should be a distinct asset to the hospital in three ways. It will add to the capital value of property; it guarantees a distinct annual amount for current income; and, because it is largely for private and semi-private patients, will fill one of our great needs — that of good private accommodations. We have had innumerable delays in getting started on this building, but it seems certain now that construction will begin in a very short time.

Several important changes have been made during the year. In June Miss Hilda A. French resigned as Dietitian-in-Chief. We were fortunate in securing Miss Rosina Vance, Chief Dietitian at the Baker Memorial of the Massachusetts General Hospital. Miss Vance has reorganized the department to the great advantage of the hospital. All kitchens are now under one head.

In connection with this reorganization, new refrigeration units have been installed throughout the hospital without any actual outlay of money. After study and recommendation by three engineering firms and a study of the experience of other hospitals, besides several months' trial of the actual units in our own hospital, we decided to take out our old refrigeration plant and install General Electric units throughout all our buildings. The operating cost of our old plant was about \$8,500 a year. The operating cost of these new units is to be less than \$2,000 a year, which will give us a saving in excess of \$6,500 annually after the new units are paid for. We installed the units on a thirty-six months' payment basis, so that even while we are paying for them, our cost is less than the old refrigeration was costing us annually. The advantages are better refrigeration; more flexible refrigeration in case we have to close certain sections of the hospital; elimination of constant repair on the old equipment; elimination of the noise of the old Palmer engine; distinct reduction in operating overhead.

We had a financial campaign as you know, which fell upon hard times — desperately hard. It closed last Spring. The results in brief

are as follows: There were 6,047 pledges. Of these, 4,275 were from churches and 1,772 were from the community. The amount of signed pledges totalled \$345,471.96, \$138,024.48 of this from the churches and \$207,447.48 from the community. There still remains unpaid \$123,684.06, of which \$79,075.06 is from the churches and \$44,609.00 from the community. Two additional pledges were made but not regularly signed, amounting to \$145,000. Bishop Anderson thinks there is a good chance of our getting the \$100,000 when or if times get better, and the other pledge was made by one of our own Trustees.

Following the campaign, the Executive Committee employed Miss Elizabeth I. Burt to carry on the follow-up work and direct our appeals for free service funds. Miss Burt had, for eight years, raised the Guarantee Fund for the Chicago Civic Opera in Boston. She is also a trained newspaper woman. Miss Burt has begun her work with vigor and industry; she has already interested a number of influential people in the hospital and has made numerous contacts for the superintendent to present the hospital's work and needs before prominent clubs of Boston and vicinity.

Mr. Hinchliffe, our Field Secretary, has spent much of his time working with Dr. Spencer, head of the church division of the campaign, and Miss Burt, in following up the church end of the campaign. Mr. Hinchliffe's intimate knowledge of the ministers and churches of New England is of great value in tabulating and conserving results at this time when field soliciting is so much curtailed by the economic condition of all the churches.

The financial returns from the campaign are by no means our only asset. As a direct result of the Women's Campaign Committee, headed by Mrs. Alexander G. Grant, a permanent women's organization has been formed. The organization is known as "Friends of the Deaconess." Over 150 women have become "Friends" and the fortnightly meetings for the purpose of making surgical dressings have proved to be of distinct practical value to the hospital. As times improve, the women have many interesting plans for raising funds and otherwise advancing the work of the hospital. We are deeply grateful for this organized group of splendid women.

Something very new came into the life of the hospital this year by the forming of an employees' association which has taken the name of "The Deaconess Employees' Social Club." The employees have had one gala event. At this there was displayed a general feeling of good fellowship and loyalty which is an influential factor in the management of any establishment. This association, which is not unlike many formed by the most successful business houses in the country, has met with great enthusiasm and has received the cooperation of the heads of all departments. It is hoped that it will be long lived and be of benefit to employees and hospital alike.

Dr. Daniel Fiske Jones, for seven years head of Palmer Memorial Staff, has resigned as Chief of Staff but remains a member of the Staffs of both Deaconess and Palmer. Some appropriate minute of appreciation should be accorded for the long, faithful, and highly skilled service which Dr. Jones has given to the Deaconess Hospital. We are fortunate in having Dr. Leland S. McKittrick, who has been associated with Dr. Jones since 1919, elected to the post which Dr. Jones relinquishes at this time.

I am sure this body will also want to take appropriate action upon the loss of Dr. Kline who, during the past year, gave us unusually valuable service as a member of the Executive Committee.

Last week there slipped from our midst one of the most beloved men I have ever had the privilege of knowing. I believe a member of the staff is to present a resolution regarding Dr. Morrison. Here was a man who was utterly devoid of self-interest. He walked humbly among us with no interest except search for truth and a love for his fellow men, and his professional skill was no less than his devotion. His life was a rare combination of great ability and humble service.

In closing, I want to express my appreciation to all those who have worked with me in the hospital. I cannot pay too high tribute to the spirit of loyalty and devotion to service which exists among the heads of our departments and finds its way, almost without exception, into the lives of all our employees. I also want to report my growing admiration for the character of the work which is being done day by day by the staff of this institution. It is not surpassed in any hospital which I know and its equal is rarely found. In reporting any amount of free work, it must be borne in mind that fully as much again should be added to the amount which the hospital gives to cover that given free by the doctors. In fact, if the doctors were fully paid, it would amount to a great deal more.

And finally, I want to say that in spite of the depression with its emphasis upon money and the many changes of the last three years, we are holding fast to the spirit upon which this hospital was founded and which, after all, is the only reason for a hospital of this type.

A brief comparative statistical and financial report for 1931 and 1932 is appended.

WARREN F. COOK,
Superintendent.

BRIEF COMPARATIVE REPORT FOR TWELVE MONTHS ENDING
DECEMBER 31

	1931	1932
I. Statistical		
1. Number of patients admitted.	5,934	5,431
2. Number of patient days treatment. . . .	79,076	69,921
a. Full paying.	19,360	20,559
b. Free or part free.	59,716	49,362
3. Average daily census.	217	190
4. Average length of stay.	11.9	11.4
5. Average per diem cost.	\$ 7.18	\$ 6.56
II. Financial		
1. Operating income.	\$684,169.24	\$654,926.42
2. Operating expense.	646,282.08	547,965.16
3. Operating profit or loss.	37,887.16	106,961.26
4. Other income.		
a. Endowments less annuities paid	18,379.48	12,662.77
b. Interest.	553.19	465.73
5. Other deductions		
a. Interest paid.	58,579.50	51,975.64
b. Free treatment adjustment	48,559.87	56,782.28
c. Provision for uncollectible ac- counts.	10,744.00	9,487.39
Net profit or loss.	65,808.04	67.55

COMPARATIVE DEPARTMENTAL EXPENDITURES

1929-1932

	1929	1930	1931	1932
Administration.	\$76,102	\$63,056	\$56,423	\$45,256
Heat, Light and Power.	52,023	54,595	56,546	51,111
Maintenance and Repairs.	22,176	32,239	22,546	16,427
Nursing Care.	57,004	54,168	58,084	44,811
Training School.	16,891	14,598	15,360	12,905
Dietary.	216,239	206,788	183,297	146,326
Pharmacy.	14,217	12,192	11,215	9,166
Laboratories.	31,709	34,280	36,106	34,708
Housekeeping.	51,729	52,156	46,612	42,025
Laundry.	33,626	32,493	19,596	15,313
Publicity Appeals.	37,974	21,000	11,000	9,800
Free Work.	132,200	145,396	157,119	161,241

FREE BED CARE

A gift of five thousand dollars (\$5,000) entitles the donor to a free bed in perpetuity, providing ten weeks of free hospital care annually to the donor or to patients named by the donor. Gifts of smaller amounts entitle the donor to free hospital care equal to five per cent of the principal, annually. A gift of twenty thousand dollars (\$20,000) provides continuous free use of a hospital bed and thirty thousand dollars (\$30,000) entitles the donor to name a private room and upon decease, to appoint his successor, who shall have the same privileges as the original donor.

All privileges are subject to the rules and regulations of the hospital under the direction of the Executive Committee.

FREE BED FUNDS

Julia A. Babcock Free Bed
George William Boyd Free Bed
Abbie K. Chandler Free Bed
Costello C. Converse Free Bed
M. Ida Converse Free Bed
Fannie F. Eager Free Bed
George R. Eager Free Bed
Annie W. Gooding Free Bed
Lucy K. Haigh Free Bed
Elizabeth B. & Josephine M. Hine Room
Ida Sinclair Holt Free Bed
S. Elizabeth Huntington Free Bed
Solomon M. Hyams Free Bed
Linda May Jackson Free Bed

Deborah Josselyn Free Bed
Kingsbury Fund for Aliens
George H. Maxwell Fund
Sarah K. Morse Fund ♀ ♀
New England Deaconess Hospital Alum-
nae Association Free Bed
Albert N. Parlin Free Bed
Abbie S. Peaseley Free Service
Mary E. Pickering Fund
Anna M. Pickford Memorial Free Bed
Mrs. Hannah R. Richards Free Bed
Mr. and Mrs. William L. Shearer Free Bed
Catherine E. Watson Free Bed
Annie W. Woolson Free Bed

ANNUITIES

The New England Deaconess Hospital is organized and chartered to receive capital sums of money on an annuity basis on account of which they will pay to the donor an annual annuity (payable quarterly) during the life of the annuitant. The interest rate is necessarily based upon the age of the annuitant but is somewhat higher than the usual safe investment rate. The payment of these annuities is fully guaranteed by reserve funds, meeting all requirements of the insurance laws of the state of Massachusetts. No annuitant of this hospital has ever failed to receive his interest check promptly. In these days of falling interest rates and great losses, our annuitants have felt this was their best asset.

What better investment could be made than one of this type by which the donor sees his money placed where he wishes it while still alive and also receives a safe, regular income? For details address the superintendent of the hospital, Warren F. Cook, 180 Pilgrim Road, Boston, Massachusetts.

Please send me further information regarding
Deaconess Hospital Annuities.

NAME

ADDRESS

STATISTICAL REPORT

Deaconess Unit

Patients in hospital January 1, 1932.....	123
Patients admitted during year.....	4,139
Total.....	4,262
Medical.....	2,411
Surgical.....	1,728
Male.....	1,387
Female.....	2,752
Private Rooms.....	797
Ward.....	3,342
Patients discharged.....	4,159
Transferred.....	27
Deaths.....	104
Autopsies.....	54
Average daily census.....	139
Average length of stay (days).....	11.9
Total number of days service.....	50,886
Operations.....	2,607
Other special treatments	
X-Ray.....	2,765
New.....	1,387
Old.....	1,378
Consultations.....	1,246
Metabolisms.....	1,498
Electrocardiograms.....	573
Foot treatments.....	958
Alpine lamp treatments.....	1,717

Palmer Unit

Patients in hospital January 1, 1932.....	48
Patients admitted during year.....	1,121
Total.....	1,169
Male.....	368
Female.....	753
Patients discharged.....	1,039
Deaths.....	93
Average daily census.....	50.9
Average length of stay (days).....	10.9
Total number of days service.....	19,035
Operations (including 202 radium cases).....	1,101
Other special treatments	
X-Ray (including 749 deep therapy treatments).....	2,154
Alpine lamp.....	17
Diagnoses.....	1,169
Carcinoma.....	641
Sarcoma.....	8
Leukemia.....	2

NEW ENGLAND DEACONESS HOSPITAL

Pagets Disease.....	1
Lympho Blastoma.....	8
Lymphoma.....	1
Other conditions.....	508

Out-Patient Department

Number of new patients.....	398	
Number of old patients.....	220	618
Total visits.....		1,599
Services rendered		
Examinations.....	1,011	
X-Ray (diagnostic).....	282	
Deep therapy.....	425	
Radium.....	144	
Minor operations.....	43	
Pathological laboratory.....	27	
Chemical laboratory.....	9	
Alpine lamp treatments.....	15	
Miscellaneous.....	2	1,958

RELIGIOUS AFFILIATIONS

Atheist.....	2	International Bible Student	
Armenian Church.....	1	Association.....	3
Baptist.....	360	Latter Day Saints.....	5
Catholic.....	1,282	Lutheran.....	63
Christian.....	4	Methodist.....	813
Christian Missionary Alliance.....	9	Nazarene.....	3
Christian Science.....	16	Pentecostal.....	3
Christian Union.....	1	Presbyterian.....	132
Congregationalist.....	751	Protestant.....	441
Disciples of Christ.....	4	Quaker.....	5
Dutch Reform.....	4	Reformed Baptist.....	2
Episcopalian.....	537	Salvation Army.....	1
Evangelical Church.....	2	Seventh Day Adventist....	11
Friends.....	6	Spiritualist.....	5
Greek Catholic.....	3	Swedenborgian.....	4
Greek Orthodox.....	26	Unitarian.....	217
Jewish.....	479	Universalist.....	99
No Preference.....		United Church of Canada...	5
			9

FINANCIAL REPORT

BALANCE SHEET

DECEMBER 31, 1932

ASSETS

Current assets:		
Cash.....		\$ 16,919.66
Accounts receivable.....	\$ 38,550.82	
Less provision for uncollectible accounts....	14,635.61	23,915.21
Inventories of supplies.....		28,002.43
Total current assets.....		\$ 68,837.30
Investments:		
General:		
Securities.....	\$ 267,288.55	
Special:		
Securities.....	12,100.00	
Savings bank deposits.....	58,800.00	338,188.55
George F. Baker Clinic Fund assets:		
Securities.....	\$ 274,948.61	
Cash.....	53,418.02	328,366.63
Real estate and equipment:		
Land and buildings.....	\$1,797,915.75	
Equipment.....	172,170.70	
Radium.....	134,523.58	
Refrigeration equipment.....	18,894.13	2,123,504.16
Prepaid insurance.....		4,804.90
		\$2,863,701.54

LIABILITIES AND FUNDS

Current liabilities:		
Accounts payable.....		\$ 120,656.22
Notes payable:		
Banks.....	\$ 120,400.00	
Conditional sales contract.....	18,894.13	139,294.13
Accrued interest payable.....		6,128.91
Total current liabilities.....		\$ 266,079.26
Mortgages payable.....		738,000.00
Restricted income unexpended.....		15,745.52
Campaign receipts to Dec. 31, 1932.....	\$ 160,747.65	
Less expenses paid.....	79,303.80	81,443.85
Endowment funds.....		402,886.83
Annuity reserve.....		25,000.00
George F. Baker Clinic Funds:		
Construction.....	\$ 324,948.61	
Equipment.....	2,267.02	
Maintenance.....	1,151.00	328,366.63
Building and equipment funds.....		1,178,287.74
Radium funds.....		122,962.94
Total liabilities and funds.....		\$3,158,772.77
Deduct deficit.....		295,071.23
		\$2,863,701.54

STATEMENT OF INCOME AND EXPENSE

YEAR ENDED DECEMBER 31, 1932

Operating income:		
Private wards.....	\$128,355.75	
Public wards.....	229,692.50	
Operating room.....	31,045.25	
X-ray.....	28,956.75	
Laboratories.....	35,314.90	
Board of special nurses.....	19,854.36	
Special therapy.....	8,401.34	
Radium.....	5,236.50	
Dentistry.....	1,601.50	
Training school.....	3,688.00	
Public dining room.....	1,295.10	
Out-patient department.....	5,757.27	
Profit on pharmacy store applicable to general income.....	18,028.49	
Miscellaneous income.....	561.10	
Total operating income.....		\$517,788.81
Operating expense:		
Administration.....	\$ 45,256.39	
Insurance.....	5,439.33	
Heat, light and water.....	51,111.96	
Maintenance and repairs.....	16,427.52	
Dietary.....	146,326.44	
Laboratories.....	34,708.85	
Training school.....	14,669.99	
Nursing care.....	43,046.09	
Pharmacy.....	9,166.16	
Laundry.....	15,313.35	
Housekeeping.....	42,025.44	
Record library.....	6,866.12	
Medical and surgical supplies.....	15,510.95	
X-ray.....	22,591.30	
Special therapy.....	1,779.18	
Dentistry.....	1,510.21	
Social service.....	1,420.50	
Radium.....	2,052.24	
Out-patient department.....	1,622.37	
Transfusion fund.....	50.00	
Total operating expense.....		476,894.39
Operating profit.....		\$ 40,894.42
Other income:		
Investment income less annuities paid.....	\$ 12,662.77	
Net income from donations.....	65,625.30	
Collections on old accounts.....	441.54	
Interest on deposits.....	465.73	
		79,195.34
		\$120,089.76
Other expenses:		
Interest.....	\$ 51,975.64	
*Full free treatment.....	56,782.28	
Provision for uncollectible accounts.....	9,487.39	
Pensions.....	1,912.00	
		120,157.31
Deficit.....		\$ 67.55

* More than twice as much additional hospital care was given for which patients did not pay. This additional free work is represented in the difference between the rate charged patients and the actual patient day cost to the hospital.

REPORT OF THE FRIENDS OF THE DEACONESS

In the autumn of 1932 a woman's association known as "Friends of the Deaconess" was formed. The sole aim of this organization is to help the New England Deaconess Hospital. The desirability of such an organization was fully recognized by the hospital management. The nucleus of this organization was the Woman's Committee of the Campaign of 1931-32. The Association is now nearly five months old and has 150 members. Officers and Executive Board of fourteen meet at the Hospital once a month. The members of these are as follows:

OFFICERS: MRS. ALEXANDER G. GRANT, President, MISS MABEL T. EAGER, Vice-President, MRS. HOWARD F. ROOT, Vice-President, MRS. F. GORHAM BRIGHAM, Treasurer, MRS. SHIELDS WARREN, Secretary.

EXECUTIVE BOARD: MRS. S. T. BITTENBENDER, MRS. HOWARD M. CLUTE, MRS. WILLIAM H. COBURN, MRS. DANIEL FISKE JONES, MRS. ELLIOTT P. JOSLIN, MRS. FREDERIC T. LEWIS, MRS. LELAND S. MCKITTRICK, MRS. EDWARD A. TAFT, MRS. GEORGE F. SHEPLEY.

In December, our first reception to members and their guests was held in Harris Hall. Warren F. Cook, Superintendent of the Hospital, spoke of the needs of the Hospital, and Madame Maria Claessens of the Chicago Civic Opera Company gave her services, singing delightfully to this gathering as well as to the patients of both Deaconess and Palmer. Over a hundred attended the tea, many of whom visited different parts of the Hospital afterwards.

It is the purpose of the Association to engage in activities throughout the year from which will accrue regular sums of money to be expended for special needs of the Hospital. Agreement with the Boston Emergency Relief Campaign Committee to forego money-raising activities during their drive, leaves the treasury at the present writing with no other funds except those received from the two-dollar dues of the members of the society.

We feel that we are building for the future by collecting together a group of loyal and interested friends for the Hospital. To serve this end, and also to enable the Association to do specific work for the Hospital, meetings are being held on alternate Friday mornings in the solarium of the Palmer Memorial. During these meetings surgical dressings are made and some informal entertainment, such as reading aloud or singing is provided by the committee. These meetings, on the first and third Fridays, began in February and will continue until June. The average attendance so far has been more than twenty, and a very large number of dressings have been made each morning.

In the spring, it is planned to hold an informal meeting of the entire Association, and it is hoped to arrange for a small benefit affair. We believe very definitely that we have made a real beginning and that our organization as the years go on, will develop to such a degree that it will prove to be a great benefit to the New England Deaconess Hospital.

Respectfully submitted,

CATHERINE DELANO GRANT, *President.*



Architect's drawing of the GEORGE F. BAKER CLINIC for diabetes and chronic diseases. The construction of the Baker Clinic began March 1, 1933. It will be of red brick with limestone trim, and will face the Deaconess Hospital on the Riverway.

MEDICAL ADMINISTRATION

LAWRIE B. MORRISON, M.D.

1875-1933

Through years of unsparing work, Dr. Lawrie B. Morrison has made a lasting impress on this hospital. His keen observation, his technical skill, his wide knowledge, and above all his firm and sympathetic kindness toward his patients, had made him not only an outstanding expert in his own field, but also a truly loved leader. Few men have the gift of knowing a highly specialized field of medicine in all its intricacies and still retaining a wide and readily applicable knowledge of all aspects of the healing art. This gift was Dr. Morrison's to an outstanding degree. Many patients with obscure ailments were guided to treatment and health through his broad knowledge, always at the service of his patients and his fellow practitioners.

In spite of full knowledge of dangers involved, he never flinched from carrying out any procedure that would aid his patients. This disregard for self in service of others, in no sense reckless, contributed no little to his death from cancer induced by exposure to X-rays. Charity in its broadest sense and true love of mankind has seldom been better exemplified than in Dr. Morrison's life and death.



THE LATE DOCTOR LAWRIE B. MORRISON

MEDICAL ADMINISTRATION

ADMINISTRATIVE STAFF

SHIELDS WARREN, M.D., Chairman

IRVING J. WALKER, M.D.	Deaconess General Staff
LELAND S. MCKITTRICK, M.D.	Palmer Memorial Staff
ELLIOTT P. JOSLIN, M.D.	George F. Baker Clinic Staff
FRANK H. LAHEY, M.D.	Lahey Clinic Staff

DEACONESS DIVISION

SURGEONS

R. B. CATTELL, M.D.	GEORGE A. LELAND, JR., M.D.
HOWARD M. CLUTE, M.D.	HALSEY BEACH LODER, M.D.
ROBERT C. COCHRANE, M.D.	CHARLES C. LUND, M.D.
ERNEST M. DALAND, M.D.	LELAND S. MCKITTRICK, M.D.
GILBERT HORRAX, M.D.	JOE VINCENT MEIGS, M.D.
FRANK H. LAHEY, M.D.	IRVING J. WALKER, M.D.

DANIEL FISKE JONES, M.D., Honorary Consulting Surgeon

PHYSICIANS

FRANK N. ALLAN, M.D.	ALEXANDER MARBLE, M.D.
WILLIAM B. BREED, M.D.	SYLVESTER F. MCKEEN, M.D.
F. GORHAM BRIGHAM, M.D.	H. ARCHIBALD NISSEN, M.D.
ARTHUR A. CUSHING, M.D.	W. RICHARD OHLER, M.D.
HARRY W. GOODALL, M.D.	LEROY E. PARKINS, M.D.
ALBERT A. HORNOR, M.D.	GEORGE P. REYNOLDS, M.D.
LYMAN H. HOYT, M.D.	HOWARD F. ROOT, M.D.
SARA M. JORDAN, M.D.	DWIGHT L. SISCOE, M.D.
ELLIOTT P. JOSLIN, M.D.	MILLARD SMITH, M.D.
DONALD S. KING, M.D.	WILLIAM B. STEVENS, M.D.
WALTER A. LANE, M.D.	JAMES H. TOWNSEND, M.D.
ROGER I. LEE, M.D.	PRISCILLA WHITE, M.D.

ANESTHETIST

LINCOLN F. SISE, M.D.

CARDIOLOGIST

BURTON E. HAMILTON, M.D.

ORAL SURGEONS

VARAZTAD H. KAZANJIAN, D.M.D., M.D.	
HAROLD A. KENT, D.M.D.	LEROY M. S. MINER, D.M.D., M.D.

DERMATOLOGISTS

ARTHUR M. GREENWOOD, M.D.	C. GUY LANE, M.D.
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GYNECOLOGISTS

HENRY T. HUTCHINS, M.D.	FRANK A. PEMBERTON, M.D.
R. G. WADSWORTH, M.D.	

LARYNGOLOGISTS

CARL H. ERNLUND, M.D.	GEORGE L. TOBEY, JR., M.D.
LYMAN RICHARDS, M.D.	HAROLD G. TOBEY, M.D.

NEUROLOGISTS

JAMES B. AYER, M.D.	OSCAR J. RAEDER, M.D.
G. COLKET CANER, M.D.	

OBSTETRICIAN
R. S. TITUS, M.D.

OPHTHALMOLOGISTS

LOUISA PAINE TINGLEY, M.D.	J. HERBERT WAITE, M.D.
WILLIAM P. BEETHAM, M.D.	

ORTHOPEDISTS

Z. B. ADAMS, M.D.	WILLIAM A. ROGERS, M.D.
MARK H. ROGERS, M.D.	

PATHOLOGIST
SHIELDS WARREN, M.D.

PEDIATRICIANS

STEWART H. CLIFFORD, M.D.	WARREN R. SISSON, M.D.
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ROENTGENOLOGIST
ISABEL K. BOGAN, M.D.

UROLOGISTS

FLETCHER H. COLBY, M.D.	ROGER C. GRAVES, M.D.
HARVARD H. CRABTREE, M.D.	GEORGE GILBERT SMITH, M.D.
JOHN H. CUNNINGHAM, M.D.	

CHIROPODIST
J. F. KELLY, B.S.C.

PALMER MEMORIAL DIVISION

PERMANENT STAFF

LELAND S. MCKITTRICK, M.D.	Surgeon in Chief
F. GORHAM BRIGHAM, M.D.	Physician in Chief
SHIELDS WARREN, M.D.	Pathologist

VISITING STAFF

Surgeons

EDWARDS W. HERMAN, M.D.	Laryngologist
GEORGE A. LELAND, JR., M.D.	
GEORGE GILBERT SMITH, M.D.	Urologist

Physicians

RICHARD DRESSER, M.D. Roentgenologist
 WYMAN RICHARDSON, M.D.

Assistant Surgeons

FLETCHER H. COLBY, M.D. Urologist
 CARL H. ERNLUND, M.D. Laryngologist
 JOE VINCENT MEIGS, M.D.
 LEROY A. SCHALL, M.D. Laryngologist

Assistant Physician

H. ARCHIBALD NISSEN, M.D.

CONSULTANTS

JOSEPH C. AUB, M.D.	Medicine
ERNEST M. DALAND, M.D.	Surgery
ROBERT B. GREENOUGH, M.D.	Surgery
ARTHUR M. GREENWOOD, M.D.	Dermatology
BURTON E. HAMILTON, M.D.	Cardiology
JOHN S. HODGSON, M.D.	Neurological Surgery
VARAZTAD H. KAZANJIAN, M.D., D.M.D.	Oral Surgery
JOHN W. MEACHEN, M.D.	Radiology
W. JASON MIXTER, M.D.	Neurological Surgery
RICHARD H. NORTON, JR., D.M.D.	Oral Surgery
WILLIAM A. ROGERS, M.D.	Orthopedic Surgery
CHANNING C. SIMMONS, M.D.	Surgery
HENRY R. VIETS, M.D.	Neurology
J. HERBERT WAITE, M.D.	Ophthalmology
DANIEL FISKE JONES, M.D.	Honorary Consulting Surgeon
ELLIOTT P. JOSLIN, M.D.	Honorary Consulting Physician

ASSOCIATE STAFF

HOWARD M. CLUTE, M.D.	FRANK A. PEMBERTON, M.D.
HENRY JACKSON, JR., M.D.	HOWARD F. ROOT, M.D.
FRANK H. LAHEY, M.D.	IRVING J. WALKER, M.D.

OUT PATIENT STAFF

Surgeons to Out Patients

E. PARKER HAYDEN, M.D.	RICHARD SWEET, M.D.
CHARLES C. LUND, M.D.	GRANTLEY W. TAYLOR, M.D.
CHARLES L. SWAN, M.D.	

Physicians to Out Patients

FRANCIS T. HUNTER, M.D.	MILLARD SMITH, M.D.
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Assistant Surgeon to Out Patients

JOHN W. SPELLMAN, M.D.

REPORT OF THE MEDICAL STAFF

In addition to their regular duties the Staff have continued to care for the large number of free and part-pay patients. In the report of the free work done by the hospital, only the care of the patient is considered and no reckoning is made of the large amount of time and skill contributed by the Staff. No patient is charged for medical or surgical care who does not pay full hospital rates, whether he be a free or part-free patient. Our policy of having various members of the Staff on service for house cases in quarterly periods has been continued with satisfaction to all concerned.

For some time there has been growing doubt as to the advisability of maintaining an age limit in a hospital of this type. After careful study it was evident that more harm than good would be accomplished by the continuation of the retirement age of sixty-five. On recommendation of the Staff the Trustees abrogated the age limit.

I regret to report the resignation of Dr. Daniel Fiske Jones as Surgeon in Chief of the Palmer Memorial Hospital, who had been the head of the hospital since its construction in 1927. Fortunately Dr. Jones will continue an active member of the Surgical Staff though giving up administrative responsibilities. His place as Surgeon in Chief has been filled by Dr. Leland S. McKittrick.

We are fortunate in adding to the Staff of the New England Deaconess Hospital for the coming year Drs. F. N. Allan, William P. Beetham, Stewart H. Clifford, John H. Cunningham, Roger^C. Graves, Lyman H. Hoyt, Harold A. Kent, Alexander Marble, H. Archibald Nissen, W. Richard Ohler, Leroy E. Parkins, and Millard Smith.

The library has continued to grow and is of much use to Staff and house officers alike.

SHIELDS WARREN, M.D.
Chairman.

REPORT OF THE PATHOLOGIST

The lowered hospital census during 1932 has not brought about a comparable reduction in laboratory tests because of the relative severity of illness which has led to hospitalization during this period. The decrease in laboratory examinations was less than five percent.

CHEMICAL LABORATORY

In spite of the fact that nearly 7,000 more examinations were performed than in 1930, the number of technicians was not increased (one less than in 1931). The one volunteer assistant completed her work in October and another has taken her place.

The research work on blood cholesterol in thyroid disease was

completed February first. The chemical studies on cataracts were suddenly terminated by the death of Mrs. Helen Updegraff Carey on October 25th. She had, however, prepared a large mass of data, and her material is ready for study.

The policy of performing certain of the more detailed chemical procedures for neighboring institutions has been continued.

Urinalyses:

Complete.....	11,847
Incomplete.....	42,876
Blood Examinations:	
Chemical.....	16,089
Clinical.....	11,628
Gastric Analyses.....	983
Feces Examinations.....	6,371
Spinal Fluid Examinations.....	92
Miscellaneous Tests.....	99

Total.....	89,985
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PATHOLOGICAL LABORATORY

Dr. A. Hobson Davis has continued throughout the year as Assistant Pathologist. Dr. Robert R. Nesbit completed his work as Littauer Fellow for the Harvard Cancer Commission, July first, and his place was taken by Dr. Arthur M. Cloudman. Dr. T. B. Massell completed his appointment as Interne in Pathology, July first, and was succeeded by Dr. T. P. Eberhard. Dr. Manuel Sanchez of Bogotá, Colombia, completed his studies on the pathological aspects of cancer under fellowship from the Harvard School of Public Health and has returned to Bogotá. Dr. C. H. Binford was detailed by the United States Public Health Service for part-time work in this laboratory during the year. Dr. Charles A. Lamb spent several months in the laboratory studying pathological material. One volunteer technician completed her training in July and her place was taken by another.

Surgical Examinations.....	3,236
Bacteriological Examinations.....	1,494
Post Mortem Examinations.....	143
Electrocardiograms.....	741

The routine testing of milk and cream and the operating room sterilizers has been continued.

A study of the incidence of multiple cancers was carried out and the investigation of the distribution of secondary deposits of cancer has been continued.

Respectfully submitted,

SHIELDS WARREN, M.D.

Pathologist.

REPORT OF THE SCHOOL OF NURSING

The quality of nursing service rendered has always been a major concern of this hospital and school of nursing. It is the aim of the school to give its students a general cultural and technical education as well as a clear conception of their responsibilities to the patient, family and community which they expect to serve. Such qualities as resourcefulness, stability, sympathy and understanding, initiative and good judgment are fostered and developed as far as possible.

Miss Mabel McVicker, Superintendent of Nurses of this school since 1928, was granted an absence, at her own request, that she might spend a year in the Department of Nursing Education at Columbia University. Miss Florence N. Patterson, a graduate of this school (1919), is acting as Superintendent of Nurses in Miss McVicker's absence.

Miss M. Bernice Moore (1927) was added to the staff of the school the first of the year to fill the position of teaching supervisor. Miss Moore does educational work in diabetes with patients and their families and with undergraduate and post-graduate students. It is hoped that eventually other teaching supervisors may be added to the hospital staff.

During the year a post-graduate course in diabetic nursing has been established in response to a large number of requests from outside graduates. Twelve students have availed themselves of this course, the following states being represented: Maine, one; Connecticut, one; Rhode Island, two; Massachusetts, four; Michigan, one; Ohio, one; New York, one; and North Carolina, one.

Miss Dorothy MacLennan (1929), Supervisor of Floor III, Deaconess, was granted a six weeks' leave of absence to attend Summer School at Columbia University. In September, Miss MacLennan accepted a teaching position in the Greenville County Hospital, Greenville, North Carolina. Miss Frances Shewbrooks (1921) has succeeded Miss MacLennan.

Miss Mary Plastridge (1920) and Miss Rebecca Gilmore, a graduate of Quincy Hospital (1929), were appointed to the Palmer Memorial staff this fall.

Miss Olive Nelson (1926), Assistant Superintendent of Nurses, resigned in September to take up a year of study in England preparatory to accepting a position in the missionary field in India. Miss Esther Ramsdell (1926) was appointed to fill this vacancy.

During the year fifty-four students have been admitted to the school; twenty-two have withdrawn. Eight hundred and seven letters of inquiry concerning the School of Nursing have been answered during the year.

In June the affiliation of this school with the Boston Floating Hospital was discontinued as the affiliation at the Children's Hos-

pital is now adequate to provide pediatric nursing for all students.

All copies of the *American Journal of Nursing* from 1920-1932 inclusive have been bound for the School of Nursing Library this year, providing a rich source of reference material for all subjects in the school curriculum.

The total number of days lost through illness, and absence due to illness, was 1,739.

Graduate general duty nurses have been employed at intervals during the year to supplement the student nurse service of the hospital. The greatest demand for this service is during the months of January and February when respiratory infections are the most prevalent, during the summer vacation months and during that period when the graduating class has completed its course and the preliminary students are not yet ready for hospital service. If it were economically possible to employ a certain number of general duty nurses constantly, it would insure a smoother and better nursing service.

The year ended with the following enrollment of graduate and student nurses:

NEW ENGLAND DEACONESS HOSPITAL

Superintendent of Nurses and Principal of School of Nursing	1
Assistant Superintendents of Nurses	2
Instructors	2
Supervisors	5
Night Supervisors	2
Head Nurses	10
Student Nurses	109
Affiliates	4
Preliminary Students	27
Post-Graduate Students	2
Graduate General Duty Nurses	1
	165

PALMER MEMORIAL UNIT

Supervisor of Nurses and Attendants	1
Assistant Supervisor of Nurses and Attendants	1
Supervisors	3
Night Supervisor	1
Head Nurses	2
Graduate General Duty Nurses	2
Student Nurses (included above)	6
Supervisory Attendants	2
Attendants	15
	33

Graduation exercises were held at St. Mark's Church on May 17, the graduation address being given by Rev. Arthur L. Kinsolving, D.D., Rector of Trinity Church, Boston. The class numbered forty-one. The occasion was beautiful and impressive.

The School met with a genuine loss in the death of Mrs. Edith W. Gallagher in March of this year. Mrs. Gallagher was the chairman of the Training School Committee for a number of years, during which she gave generously of her time and money.

FLORENCE N. PATTERSON, R.N.
Acting Superintendent of Nurses.

PUBLICATIONS AND ADDRESSES

BY STAFF MEMBERS AND THEIR ASSOCIATES

1932

AUB, Joseph C.

PUBLICATIONS

"Lead poisoning in the individual." *Oxford Med.*, 1932, **4**, Chap. 18-B, p. 596 (27).

"A critique of endocrine therapy." *Endocrinology*, 1932, **16**, p. 597.

———, and others.

"Studies of calcium and phosphorus metabolism."

VI. "In hypoparathyroidism and chronic steatorrhea with tetany; with special consideration of the therapeutic effect of thyroid." *Jour. Clin. Invest.*, 1932, **11**, p. 211.

XV. "In various metabolic and bone diseases." *Ibid.*, p. 235.

XX. "The high calcium excretion in exophthalmic goiter is not due to vitamin 'D' deficiency." *Ibid.*, p. 1273.

"The significance of bone trabeculae in the treatment of lead poisoning." *Am. Jour. Pub. Health*, 1932, **22**, p. 825.

ADDRESSES

"Calcium metabolism." Cambridge Medical Improvement Society, Cambridge, Mass., January 12, 1932.

"Recent advances in internal secretions." Malden Medical Society, Malden, Mass., January 9, 1932.

"Calcium and phosphorus metabolism." Jewish Hospital of Brooklyn, Brooklyn, N. Y., March 29; and Boston Dispensary Staff, Boston, Mass., April 28, 1932.

"Metallic poisonings." Connecticut State Medical Society, Hartford, Conn., September 26, 1932.

"Hyperthyroidism." Harvard Medical Society, Boston, Mass., November, 1932.

"Vitamin 'D' deficiency in exophthalmic goiter." Suffolk District Medical Society, Boston, Mass., November, 1932.

"Exchange physician." Rhode Island Hospital, Providence, R. I., November, 1932.

AYER, James B.

PUBLICATIONS

———, and H. R. Viets.

"Edward Wyllys Taylor, M.D., 1866-1932." *Arch. Neurol. and Psychiat.*, 1932, **28**, p. 1182.

BREED, William B.

PUBLICATIONS

"Diagnosis and clinical signs of rheumatic heart disease in children." *New Eng. Jour. Med.*, 1932, **207**, p. 530.

CATTELL, Richard B.

PUBLICATIONS

"The treatment of pilonidal sinus and end results." *New Eng. Jour. Med.*, 1932, **206**, p. 110.

"The position of the trachea following the operative removal of substernal goiter." *Surg. Clin. N. Am.*, 1932, **12**, p. 805.

"Carcinoma of thyroid origin in children." *Ibid.*, p. 813.

———, and F. B. Ramsey.

"Delayed ossification in hypothyroidism." *Ibid.*, p. 821.

ADDRESSES

- "The diagnosis and treatment of goiter." Osler Medical Society, Burlington, Vt., March 16, 1932.
- "The diagnosis and treatment of carcinoma of the colon and rectum." Fall River Medical Society, Fall River, Mass., March 23, 1932.
- "The treatment of carcinoma of the colon and rectum." Suffolk District Medical Society, Boston, Mass., March 30, 1932.
- "Thyroid disorders in infancy and childhood." Jewish Hospital of Brooklyn, Brooklyn, N. Y., April 26, 1932.
- "The treatment of postoperative complications after thyroidectomy." Clinic at Post-Graduate Hospital, New York, N. Y., April 28, 1932.
- "Thyroid disease." Nurses Cambridge Hospital Alumnae Association, Cambridge, Mass., May 13, 1932.
- "Carcinoma of the colon and rectum." Northwestern Ohio Medical Society, Lima, O.; and Muncie Academy of Medicine, Muncie, Ind., October 4, 1932.
- "Carcinoma of the rectum." Vermont State Medical Society, Burlington, Vt., October 6, 1932.
- "Diagnosis of goiter with particular reference to the basal metabolism test." Oxford County Medical Association, Bethel, Me., October 19, 1932.
- "Present-day management of cancer of the colon and rectum." Hampshire District Medical Society, Northampton, Mass., December 14, 1932.
- "Diagnosis and management of carcinoma of the colon." Committee on Post-Graduate Instruction, Jersey City, N. J., December 16, 1932.

CLUTE, Howard M.

PUBLICATIONS

- "Operative procedures in common and hepatic duct injuries." *New Eng. Jour. Med.*, 1932, **206**, p. 47.
- "The operative mortality in goiter." *Ibid.*, p. 1240.
- "Factors reducing mortality in acute appendicitis." *Ibid.*, **207**, p. 347.
- "The end results of surgery in exophthalmic goiter." *Jour. Am. Med. Assn.*, 1932, **99**, p. 642.
- "The surgical management of obstructive jaundice." *Surg. Clin. N. Am.*, 1932, **12**, p. 565.
- "Obstructive jaundice due to stricture of the common duct; case reports." *Ibid.*, p. 579.
- "Resection of stomach for cancer in two stages: a case report." *Ibid.*, p. 683.
- "Urinary incontinence in women: case report." *Ibid.*, p. 751.
- , and J. R. Veal.
- "The sedimentation rate in obstructive jaundice." *Ibid.*, p. 593.
- , and F. H. Lahey.
- "Thyroiditis." *Ann. Surg.*, 1932, **95**, p. 493.
- , and J. R. Veal.
- "The prediction of hemorrhage in obstructive jaundice by the sedimentation rate." *Ibid.*, **96**, p. 385.

ADDRESSES

- "The management of common duct obstruction." Berkshire District Medical Society, Pittsfield, Mass., February 10, 1932.
- "Common diseases of the thyroid." New England Industrial Nurses Association, Boston, Mass., February 13, 1932.
- "Recent advances in the treatment of obstructive jaundice." Association of Physicians of Montclair, Montclair, N. J., February 26, 1932.

- "Gall bladder disease." Southbridge District Medical Society, Southbridge, Mass., March 3, 1932.
- "Hyperthyroidism and heart disease." Suffolk District Medical Society, Boston, Mass., March 30, 1932.
- "Surgical diseases of the biliary tract." Local Medical Society, Attleboro, Mass., April 12, 1932.
- "Carcinoma of the colon and rectum." Northern Berkshire Medical Society, North Adams, Mass., April 22, 1932.
- "The surgical management of thyroid disease." Yorkville Medical Society, New York, N. Y., April 27, 1932.
- "The indications for surgery in gastric and duodenal ulcer." Local Medical Society, Dover, N. H., May 4, 1932.
- "End results in surgery in goiter." American Medical Association, New Orleans, La., May 13, 1932.
- "Factors reducing mortality in acute appendicitis." Massachusetts Medical Society, Boston, Mass., June 10, 1932.
- "The diagnosis and management of obstructive jaundice." Lake Kuka Medical and Surgical Association, Lake Kuka, N. Y., July 15, 1932.
- "Reducing the mortality in acute appendicitis." New Hampshire Surgical Club, Rye Beach, N. H., September 10, 1932.
- "Lingual goiter: Discussion." New England Surgical Society, Hartford, Conn., September 30, 1932.
- "Methods of reducing the mortality in acute appendicitis." Tri-City Society, Willimantic, Conn., October 6, 1932.
- "Obstructive jaundice." Malden Medical Society, Malden, Mass., October 18, 1932.
- "Surgical lesions of the common hepatic ducts." Inter-State Post-Graduate Medical Association, Indianapolis, Ind., October 24, 1932.
- "Thyroid disease in general practice." Middlesex North District Medical Society, Lowell, Mass., October 26, 1932.
- "The recognition and management of obstructive jaundice." Notre Dame Hospital, Staff Meeting, Manchester, N. H., November 8, 1932.

COCHRANE, Robert C.

ADDRESSES

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